

Three Year Summary of Revenues and Expenses

	<u>2020 Unaudited</u>	<u>2021 Budget</u>	<u>2022 Estimate</u>
Beginning Cash Balance (A)	\$ 28,555,433	\$ 22,382,698	\$ 18,386,528
Revenues			
Property Tax	76,947,990	77,682,426	78,070,838
Grants & Local Government	15,299,245	16,173,765	700,000
Investment and Other Income	2,163,396	50,000	90,000
Charges For Services	23,128,749	27,027,848	30,500,000
Damages and Fines	75,120	103,000	103,000
Self Funded Benefits	9,235,908	10,090,454	10,594,977
Total Revenues	126,850,408	131,127,493	120,058,815
Total Revenues/ Beginning Cash	155,405,841	153,510,191	138,445,343
Expenditures			
Salaries & Fringes	60,661,501	71,033,362	71,649,289
Contractual Services	3,701,845	5,571,098	5,180,279
Operations	15,273,132	23,481,865	23,951,503
Capital Projects	22,351,019	21,015,409	11,000,000
Capital Equipment	2,085,433	2,749,394	2,300,000
Zoo Animal Acquisition	16,797	45,000	75,000
Land Acquisition	3,572,975	1,855,900	1,200,000
Self Funded Benefits	6,793,206	9,371,635	10,594,977
Total Expenditures	114,455,908	135,123,663	125,951,048
Encumbrances	(18,567,235)	-	-
Ending Cash Balance	\$ 22,382,698	\$ 18,386,528	\$ 12,494,295

(A) The beginning cash balances are net of encumbrances, but include risk management and restricted operation balances, as these are available as sources of funds for succeeding years and are reflected in expenditure numbers.