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Cleveland Metroparks Performance Management Goals

Establish clear work objectives & expectations

Employee development tool

Linkage to Succession Planning

Tool to determine compensation



Force Distribution Method

Comparison of relative contribution to the success of the organization as well as comparing each employee's individual performance against other employees



Benefits of Forced Distribution Method

- Calibration process
- Fairly rewards top performers
- Facilitates candid open communication
- Setting specific deadlines for improvement for poor performers
- Improves organization's performance
- Tough ranking system key to success of performance intervention

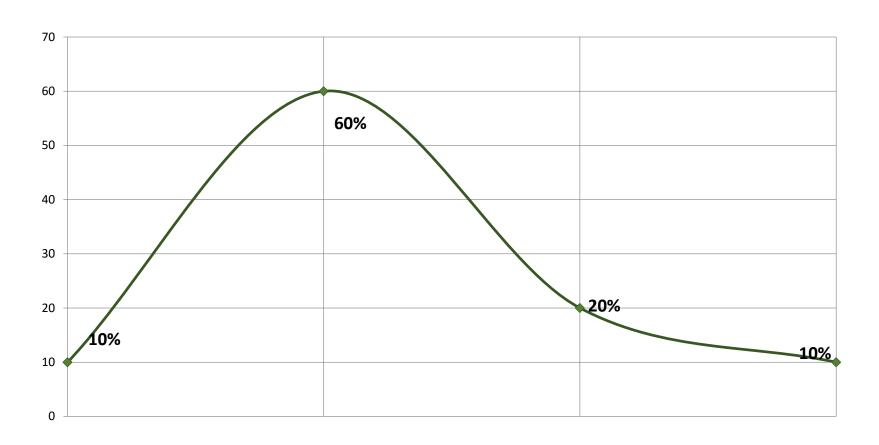


2017 – 2018 Performance Ranking

- Transformational (10%)
- Outstanding (20%)
- Commendable (60%)
- Not Meeting Expectations (10%) PIP
- *aggregate budget/increase 3.00%
- *wage adjustments range from 1%-4%



Distribution of Comparative Performance Evaluation Scores





Review Process and Execution

- Calibration process completed in November 2017
- Individual performance review meetings conducted/completed December 2017 and January 2018
- Performance based merit increases granted in January 2018
- Performance Improvement Plan (PIP) assigned



New for 2017-2018

Union employees introduced to calibration process

 New performance evaluation tool introduced in 2017

